

Warwickshire Peer Review

Trident Centre
1st March 2010





Welcome and Introductions

Cllr Izzi Seccombe

Chair of Children's Trust Board, Warwickshire



Overview of Partnership Working in Warwickshire

Simon Robson
Head of Partnerships
Warwickshire County Council





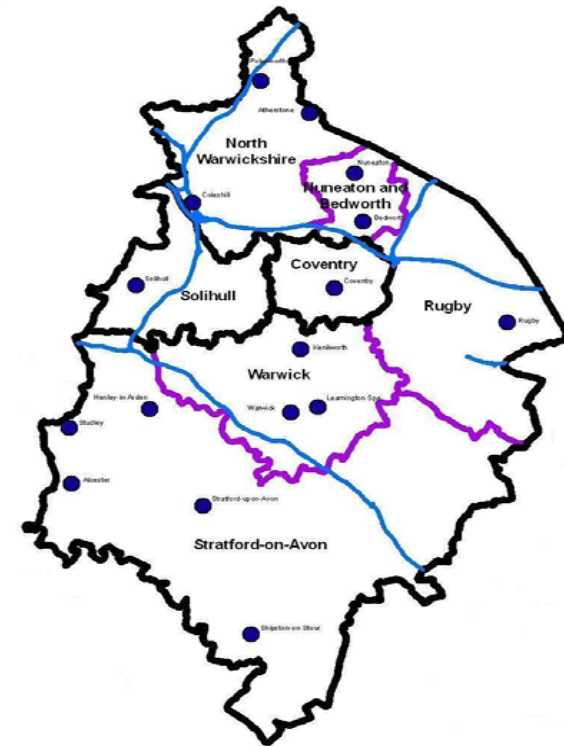
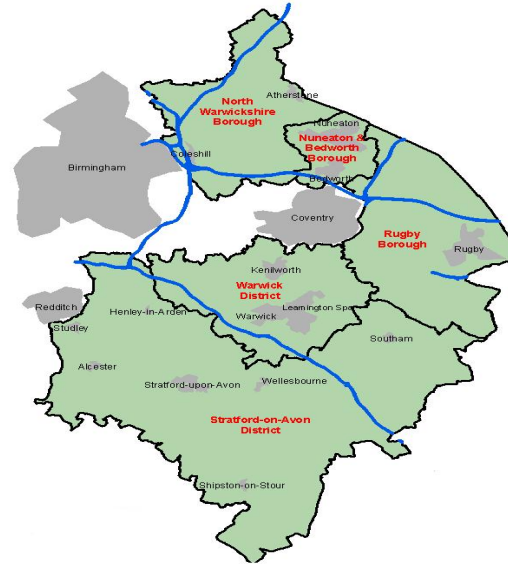
WARWICKSHIRE - THE PLACE

Warwickshire

- A County of Diversity
- Urban / Rural
- Affluence / deprivation

The Region

- Facts and figures
- The challenges
- The opportunities





WARWICKSHIRE - THE PEOPLE

- Warwickshire's population continues to grow and age...
 - Current population of 526,700 but projected to reach 637,400 by 2031
- Our communities' priorities for improvement are consistent... Partnership Survey 2009 / 10
- Deprivation in Warwickshire... Warwickshire is ranked 123rd out of the 149 County Councils and Unitary Authorities in England, where a rank of 1 indicates the most deprived authority.

Background (1)

- History of effective partnership working – both at a county and at local borough/ district level
- Development of 1st LAA 2006/07 – development of current Countywide Partnership Guidance
- Development of LAA 2008/2011

Background (2)

- Warwickshire Sustainable Community Strategy 2009 – 2026
- CAA

Key Achievements (1)

- A framework (SCS/LAA) for Partnership working
- LPSA2 Reward Grant (£10m out of £13m)
- ABG/L2D Funding to pursue partnership priorities
- Establishment of Localities & Community Forums

Key Achievements (2)

- Narrowing the Gaps Strategy
- Family Intervention Project
- Evidenced Based Planning (Warwickshire Observatory)
- Better Communications (including Partnership Website)

Still Room for Improvement...

- GOWM Review & Refresh
- CAA Partnership Improvement Plan
- CAA Area Assessment
- Governance Review
- SCS/LAA Delivery Plan
- Learning to Deliver
- Peer Review

Key Areas for Improvement (1)

CAA

- Tackling CO2 emissions
- Access & Transport
- Narrowing the Gaps & Tackling Inequalities
- Health Engagement
- Educational Attainment

Key Areas for Improvement (2)

Partnership Effectiveness Infrastructure

Key Themes

- Delivering Improved Outcomes
- Political and Managerial Leadership
- Community Engagement and Communication
- Governance and Risk Management
- Financial and Resource Capacity
- Responding to External assessments

Key Areas for Improvement (3)

Peer Review Survey – initial results

- 3 out of 5 respondents agree that the partnership they are commenting on provides strategic leadership. As with most of the statements in the questionnaire, the results varied depending on the partnership being assessed
- Overall, nearly two-thirds of respondents agreed that all partners are clear about the benefits of partnership working

Key Areas for Improvement (4)

- Half of respondents agreed that all relevant partners are involved in and contribute to the success of the partnership. Three-quarters of respondents commenting on the PSB disagreed with this statement, although three-quarters commenting about the PSBAF agreed with the statement
- Half of respondents stated that they are clear about partnership priorities and how these priorities will be delivered and monitored. This issue appears to be of concern to the PSB members over half (55%) disagreed with the statement

The Future...

- Peer Review Report
- Delivering on the Improvement Plan
- Maturing partner relationships
- Impact of Total Place
- Delivery, outcomes & real change

Partnership Working

DR JOHN LINNANE

Joint Director of Public Health

NHS Warwickshire / Warwickshire County Council



Outline of Presentation

- Strategy
- Joint Posts
- Process
- Intelligence
- Outcomes

Strategy

BEST Health for ALL

- **BEST Quality**
 - ↓ Variation ↑ Safety
- **Engagement**
 - in shaping healthcare and being healthy
- **Sustainability**
 - best value
- **Transformation**
 - on-going change that delivers best results

10 Programmes - 36 Initiatives - Key CC Contacts



Joint Strategies

- Health Inequalities
- Prevention
- Falls & Bone Health
- Dementia
- Sexual Health
- JSNA

Joint Posts (a)

- Children's Commissioning
- Drugs & Alcohol
- Health Inequalities
- Sexual Health / Teenage Pregnancy
- Public Health

Joint Posts (b)

- Learning Disabilities
- About to sign off transfer – 31/03/2010
- Plans around Mental Health

Process

- Many Partnership fora
 - Joint Chief Officers Commissioning Group
 - PCT Chairman on PSC & PCT represented on Blocks
 - PCT reps on LSPs x5
 - Local Resilience Forum
 - 2 Cabinet Members PCT NEDs

Intelligence

- JSNA
 - jointly owned
 - Warwickshire Observatory
- Agreement on joint working & joint posts
- Health Needs Assessment - Sexual Health
 - CAMHS
- School Health Profiles
- C.A.F. Pilots

Outcomes (a)

8 Local WCC Outcome measures

Under 18 Conceptions

Smoking in Pregnancy

Smoking Prevalence

Childhood Obesity

CVD Mortality

Map directly to LAA targets

Deaths at home

Patient Experience

IAPT

Indirectly to LAA

Outcomes (b)

- JSNA - SHA identified as Exemplar
 - Participating in National Study
- Swine Flu - SHA Exemplar
- Children's Centre Joint working - Prime Minister's Strategy Unit has identified as example of Good Practice

Health Inequalities

Health Inequalities National Support Team Visit

Partnerships: Structures and Processes

- The Warwickshire Public Service Board has put in a considerable amount of effort into driving forward the current Local Area Agreement (LAA).
- The IDeA peer review found an impressive degree of buy-in to the LAA, a real achievement especially in a 2 tier local government structure.
- There is significant cross-membership and leadership sharing within the partnership structures of the county, districts and boroughs.
- Through the Coventry & Warwickshire Infrastructure Consortium (CWIC), the voluntary and community sector has nominated representatives onto each of the County-wide themed blocks, the District-based Local Strategic Partnerships, and the Public Service Board.
- The Warwickshire Health Improvement and Wellbeing (HiWeb) Partnership is perceived to be strong and effective.
- There is a particularly strong partnership between Warwickshire County Council and the police, fire service and voluntary sector partners.
- The County Council and its key partners have worked collectively on the development of locality working arrangements whereby 23 localities across the county have been established.

Case Study – CHUMS project in Warwickshire

- Warwickshire is piloting a model of delivering postnatal care in Children's Centres. The *Care Handover Uniting Mums* ("CHUMS") project involves formal handover from the family's Midwife to their Health Visitor in a Children's Centre at 6 weeks. This model has many benefits – it provides great continuity of care for the family between midwife and health visitor and it gives them the opportunity to explore the facilities of the Children's Centre, if they haven't yet done so. The model has received great feedback from families on the smooth transition and seamless service.
- The Prime Minister's Office has identified CHUMS as an example of excellent practice.

Warwickshire Public Sector Peer Challenge

1st-5th March 2010

Chris Williams





Background

- Team
- IDeA approach
- Benchmark
- Feedback

The team

Team Lead

- Chris Williams, Chief Executive, Buckinghamshire County Council

Member peers

- Jane Scott, Leader of Wiltshire County Council
- Ross Henley, Councillor, Taunton Deane Council
- Stephen Harrison, Chair, North Somerset PCT

Officer peers

- Gill Galliano, Chief Executive, Lewisham PCT
- Alan Goodrum, Chief Executive, Chiltern DC
- Gerry Broadbent, Chief Superintendent, West Yorkshire Police
- Brian Horner, Chief Executive, Voluntary Norfolk

Review manager

- Judith Hurcombe, IDeA Review Manager, the IDeA's Senior Improvement Manager for the North of England.



IDeA approach

- Tried and tested peer challenge model
- “Critical friend” approach
- Our purpose this week



Benchmark

- Builds on your work through PSB and your Addressing Partnership Effectiveness Improvement Plan
- How well are you working together to deliver better outcomes for the people of Warwickshire:
 - What works well?
 - What do we need to stop doing?
 - Priority A: Delivering Improved Outcomes
 - Priority B: Political and Managerial Outcomes
 - Priority C: Community Engagement and Communication
 - Priority D: Governance and Risk management
 - Priority E: Financial and Resource Capacity
 - Priority F: Responding to External Assessments



This week

- We are working to the agreed timetable
- Feedback on Friday
- This is a review not an inspection
- Thank you

Question & Answer Time