

Appendix 6.e

Advisors CVs

Detailed below are short CVs from the specialist advisors who have been associated with Project Transform.

Entec – Technical advisors

Grant Thornton – Financial advisors;

Pinsent Masons – Legal advisors; and

Aon – Insurance advisor.

ENTECC

Ken Rigby



Ken Rigby is a Technical Director and is responsible for the Waste Management Strategy and Procurement Team at Entec. He is a Chartered Wastes Manager and has over 25 years' consultancy and commercial experience and for the last 15 years has specialised in waste management. With experience of over 10 major PPP/PFI procurements he is regarded as an industry leader in the field of waste contract procurement. His key skills include strategy development, the procurement process, competitive dialogue, contract negotiation, together with public consultation, partnership working, and development of recycling and commercial opportunities, collection logistics, waste transfer and contractual issues. Ken has a deep understanding of key risk areas such as LATS, technologies, sites, planning and end markets. A professional management consultant he has considerable experience of business management and sales; company appraisals and start up, business planning and managing a complete business unit. By combining these skills with strong communications and presentation skills Ken has the personality and maturity to deal at all levels in the market place.

Ken is currently managing the technical advisory team for Greater Manchester WDA and directing further waste PFI projects, for Wakefield Metropolitan District Council, the South Yorkshire Partnership, Suffolk County Council and Leicestershire County Council. Previously he was Project Director for two PFI projects which reached financial close in Spring 2008, namely West Berkshire Council and the London Borough of Southwark. Elsewhere in the UK, Ken has been advising the Councils of the South London Waste Partnership, Cumbria County Council, and the Ayrshire Councils on partnering, strategy and procurement. Working with the partner councils of the North London Waste Authority Ken is currently directing a project examining collection practices and opportunities to maximise the performance of recycling schemes.

Ian Cromie



Waste

Since joining Entec in 1998 Ian has led the development of waste planning services. His experience includes site selection, policy development, planning applications, EIAs and public inquiries. He has Directed Entec's inputs into the preparation of the Plymouth Waste Development Framework, the Wiltshire and Swindon Waste Local Plan, the Avon Waste Planning Strategy and the Shropshire and Cheshire Waste Local Plans. He acted as Case Officer, for Worcestershire County Council on an application for an integrated waste facility, including incineration with energy recovery, in Kidderminster and was the lead witness for the Glandford Power Station public inquiry in 2003. He assessed the planning and need aspects of a large energy from waste development for Hull City Council as part of an EIA technical review. Ian has managed and directed planning applications and Environmental Impact Assessments for private sector clients and recent projects include: environmental scoping for a gasification/ pyrolysis facility in the South West; a large waste facility in East Lancashire; the development of in-vessel composting facilities; the development of strategic recycling facilities; and landfilling.

John Hall



Since joining Entec in 1997 John has been closely involved in the development of waste planning services to both public and private sector clients. His experience includes site selection, policy development, planning applications and EIAs. He has managed Entec's inputs into the preparation of the Plymouth Waste Development Framework, the Avon Waste Planning Strategy and the provided significant input for major waste disposal authorities in the north-west and south-west regions. He is currently providing input for a private sector client to an appeal against refusal of a soil remediation plant in the Thames Gateway.

Alex Green



Alex is a Chartered Mechanical Engineer and has worked with Entec on a variety of waste management and industrial projects including PFI waste projects, waste flow modelling, effluent treatment, boiler feedwater plants and sludge processing plants. Alex is currently working on the Greater Manchester Waste Disposal Authority project, and has prepared the Cumbria CC Waste Flow Model. Alex was validation engineer for the performance and environmental commissioning of a UK Energy from Waste plant, and led the procurement reviews for the AI Ain Waste Management Project.

Alex has experience from over 30 technical waste management plant reviews, as well as being testing authority on an Incinerator Performance Test.

He recently project managed the engineering design team for three transfer stations and an in-vessel composting facility for two different local authorities.

Other experience includes project management of wastewater treatment improvements at a Chevron oil refinery, and a Tanker offloading facility for a major Pharmaceutical company. Alex also led the FEED study teams for an alternative water supply, treatment and distribution project at another UK refinery.

Previous projects include the technical specification and procurement appraisal of automatic equipment, from tender through to site delivery and installation, provision of general mechanical equipment, and taking a leading role interfacing between different engineering disciplines to prepare procurement specifications.

Alex is a member of the Association of Project Managers.

Grant Thornton

Mike Read is a Director jointly managing the Government and Infrastructure Advisory (GIA) waste business for Grant Thornton.

Mike has been advising on PFI / PPP transactions for 14 years in a wide variety of sectors and closed his first waste PPP scheme in 2000 on the fully integrated Sheffield Council contract. Mike also led the Grant Thornton advice on the Lancashire Waste PFI scheme which remains the largest waste PFI scheme to reach financial close in the UK, and is currently advising on a number of other municipal waste procurements including Leicestershire, Bradford, Sandwell, and North Lincolnshire.

Mike led the Grant Thornton team which supported the UK Government's development of new payment mechanism guidance, and provides general technical, financial and commercial support on the other waste PFI schemes, and is a regular speaker at conferences.

Philip Bazin is an Associate Director within the national GIA team and has a strong financial background with over 8 years of Project and Equipment Finance experience. Philip has worked across a number of sectors and has a detailed knowledge of a wide variety of financing structures including PFI, leasing and the financing of equipment under Managed Service contracts.

Philip is one of the firm's experts in the waste management sector and assisted in leading the production of the OBC for the five authorities which make up the South East Wales partnership for their waste project using EfW technology.

Philip's experience also includes assisting Caerphilly County Borough Council on their integrated waste scheme, responsibility for the preparation of the financial sections of the recent tender documents for Neath Port Talbot, and guiding the Telford and Wrekin waste project through the competitive dialogue process.

Philip's principal focus is advising on Local Authority procured projects on matters such as business case development, financial modelling, economic value for money analysis, risk analysis, bid evaluation, payment mechanisms and commercial negotiations.

Saeefar Rehman is an Executive and joined Grant Thornton's Project Finance team in October 2006, with a background in Internal Audit and Risk Management and Management Accounting.

Saeefar has worked on a number of projects in a number of sectors including waste. Saeefar's waste experience includes Leicestershire Waste PFI, Wigan Council Waste PFI Expression of Interest, Bradford Interim Waste Contract, Telford and Wrekin and Warrington Council.

Saeefar has been heavily involved in the development of financial models, economic value for money analysis, bid evaluation, payment mechanism principles and model development.

Pinsent Masons



Patrick Twist, Partner

T: 020 7418 7334

E: patrick.twist@pinsentmasons.com

Patrick is a senior partner in the Projects and International Construction Group. He acts for procuring authorities, financial institutions and contractors on PFI and other major projects and has a particular specialism in waste management. He has advised on waste management, health, transport and education projects. A former Chairman of the Law Society Banking Law Committee, he has used his project finance expertise to develop Pinsent Masons into one of the leading projects practices in the country.

He was the first lawyer at the then Pinsent & Co to undertake a PPP project (the Birmingham Waste Management contract) in 1994. Since then, he has built up the capability of Pinsent Masons in the Projects sector so that the firm now has over seventy lawyers practising exclusively in PPP. Patrick leads the Waste team within Pinsent Masons and has placed that team at the forefront of this rapidly developing sector.

His relevant waste experience includes advising:

- Blackpool Borough Council in relation to the Lancashire County Council (including Blackpool) Waste PFI
- North Yorkshire County Council and York City Council on their options for waste management
- Lincolnshire County Council on its Waste Disposal Contract
- 4ps, Defra and WRAP on the Waste Management Procurement Pack
- Viridor Laing (preferred bidder) on the Greater Manchester Waste PFI
- Cory on its bid for the Gloucestershire Waste Contract
- Tyseley Waste Disposal on the Birmingham Waste Contract
- Hampshire Waste Services on the Hampshire Waste Contract
- the Royal Bank of Scotland on the Sheffield Waste Contract
- Viridor on its bid for the East Sussex Waste Contract.

" Patrick Twist is a recognised expert in street lighting and waste management projects. "

Legal 500 – 2007

Academic Background:

BA, Keele University

Years of Experience:

Patrick has 20 years experience of Major Projects

Employment History:

Senior Legal Adviser Ford Credit Europe Plc - 1977-1982
Head of Legal Department Bank of Scotland, London - 1982-1987
Pinsent Masons - 1987 to date



Didar Dhillon, Associate

T: 0121 335 2932

E: didar.dhillon@pinsentmasons.com

Didar is a solicitor in the Projects and International Construction Group specialising in PPP and PFI projects. He has particular expertise in relation to local authority joint working and strategic partnerships.

His recent experience includes advising:

- the preferred bidder on the Greater Manchester Waste PFI project
- three partner local authorities in the West of England on the joint procurement of a PFI residual waste facility
- five partner local authorities in South Wales on the joint procurement of a PPP residual waste disposal facility
- Walsall Council on the joint procurement, with Staffordshire Council and Warwickshire Council, for a new EfW waste disposal facility
- Rochdale Metropolitan Borough Council on their £200 million strategic partnership involving the transfer of the Council's highways and engineering, property management, ICT and payroll services, together with the secondment of Council staff, to an innovative joint venture vehicle in which the Council will hold a minority interest
- Dudley Metropolitan Borough Council, in partnership with Dudley South PCT, on the procurement of RSL partners to construct and maintain facilities for the resettlement of tenants with physical and learning disabilities from a long term care hospital through funding under section 28A of the National Health Service Act
- the private contractor consortium on the Bentilee Pathfinder PFI project for a "one-stop" NHS walk-in centre combining PCT facilities, community facilities and retail development
- Learning 21 on the London Borough of Lewisham BSF project
- VT Education & Skills on the unique London Borough of Greenwich BSF project

Education

Postgraduate Diploma in Legal Practice, The University of Birmingham

BA (Hons) Politics, Southbank University

Qualified

2003

Career

Anthony Collins Solicitors March 2000 – May 2005

Pinsent Masons June 2005 to date

Aon

Mike Durejko ACII, CIP – Director

Mike has spent 36 years in the insurance industry, almost 34 of those with Aon. (and legacy companies).

Mike first PFI/PPP consultancy appointment was achieved in 1997. Since then he has been involved in almost 200 PFI/PPP projects, 11 of which relate to the Waste Sector.

Mike has in recent years been involved in PFI presentations to:

- Local governors, other dignitaries and business leaders at Sakarya University, Turkey in relation to the feasibility of 3 major PPP projects in that region (Canal link, Light Rail link and Earthquake damaged accommodation projects)
- Authorities, contractors and financiers at a workshop in Lisbon as part of a local initiative to promote Private Finance projects in Portugal.
- R.I.C.S both in Manchester and in Dundee
- Addleshaw Goddard Solicitors
- North West Housing Associations Group
- ALARM North East
- ALARM North West on BSF
- Westminster Education Group on BSF

R Mark Courtneidge, BA (Hons), FCII, AIRM – Director

With 27 years experience in insurance, Mark has had extensive involvement in major construction projects over the last 20 years. Much of this has been gained within industry, including Costain Group and subsequently Trafalgar House Group rising to Deputy Managing Director of their in-house risk management company. Whilst there, Mark worked extensively on the Dartford River Crossing project as well as numerous other prestigious and often privately funded projects.

For the last 10 years, both at Minet and Aon, Mark has been responsible for the risk and insurance aspects of numerous projects both in the UK and overseas.

Mark's current role is to provide a strategic input into the development of PFI/PPP business within Aon, and to provide contingent support to the PFI/PPP team as and where required.

Mark is a widely respected figure in the project finance arena and has written a series of editorials for the PFI Journal, covering key risk and insurance issues. He has also spoken at various conferences on PFI globally, has acted as a judge for the PPP awards committee and is a founding member of IPFA.

Angela Brookes ACII - Director

20 years in the insurance industry, 15 years with Aon.

During the past 11 years, Angela has acted in a consultancy capacity on public sector projects, moving to specialise in PFI and similar projects 6 years ago.

Her role involves contract negotiation and insurance programme design predominantly on behalf of public and finance sector clients, working alongside her client's legal and financial advisers.

She has been involved in over almost 100 projects to date.

Angela has:

- Provided advice to PfS in relation to the recent re-drafting of insurance provisions within the various BSF documents
- Provided advice to the Department of Constitutional Affairs in the novation of UK Magistrates Courts from local to central government control.

Acted as insurance adviser to the Department of Health in respect of the NHS LIFT initiative and the Home Office in respect of privately operated prisons, court escort services and immigration detention facilities

Graham Dalrymple, BSc, PhD, MIEMA - Risk Consultant

Graham has over 12 years experience in environmental due diligence of property and operational businesses in a wide variety of industry sectors for acquisitions, disposals, management buyouts and refinancing.

Recommendations and cost estimates for remedial works included within comprehensive reports. Advising clients about risk solutions including options for environmental insurance, remedial measures and environmental management.

Contaminated land assessments and reviews of environmental risks and liabilities for local authorities and commercial property companies.

Assisting clients with the development and implementation of environmental management systems with the objective of accreditation to ISO14001.

Environmental auditing of businesses including operational, compliance and environmental management system audits.

Risk ranking using the multi-attribute technique to assist clients prioritise investment decisions. Risk exposure profiling and benchmarking