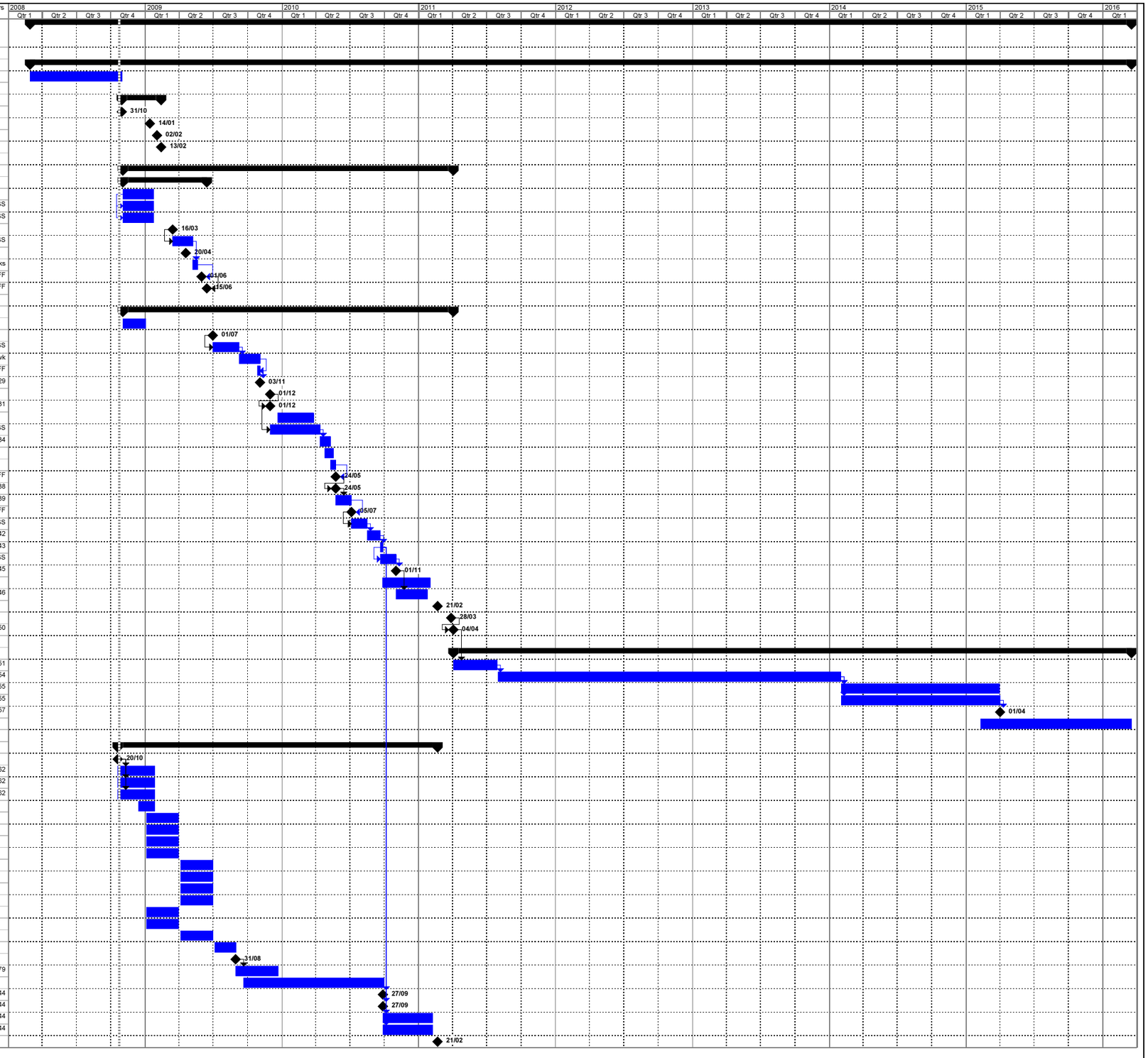
ID	Task Name	Duration	Start	Finish	Predecessors
1	**Project Transform Procurement and Development Programme**	**2100 days**	**Fri 29/02/08**	**Thu 17/03/16**	
2					
3	**Project Transform - Procurement and Development Programme**	**2100 days**	**Fri 29/02/08**	**Thu 17/03/16**	
4	Coventry Solihull and Warwickshire - OBC Development to Submission to DEFRA	176 days	Fri 29/02/08	Fri 31/10/08	
5					
6	**External Approvals (indicative)**	**75 days**	**Fri 31/10/08**	**Fri 13/02/09**	
7	OBC submitted to Defra	0 days	Fri 31/10/08	Fri 31/10/08	
8	Minister initial approval	0 days	Wed 14/01/09	Wed 14/01/09	
9	Project Review Group	0 days	Mon 02/02/09	Mon 02/02/09	
10	Letter to Project Transform Partners	0 days	Fri 13/02/09	Fri 13/02/09	
11					
12	**Project Transform - Procurement Programme**	**630 days**	**Mon 03/11/08**	**Mon 04/04/11**	
13	**Commence Procurement (OJEU to CD)**	**160 days**	**Mon 03/11/08**	**Mon 15/06/09**	
14	Prepare OJEU Notice	3 mons	Mon 03/11/08	Fri 23/01/09	
15	Prepare PQQ Documentation	3 mons	Mon 03/11/08	Fri 23/01/09	14SS
16	Prepare PQQ Evaluation Criteria	3 mons	Mon 03/11/08	Fri 23/01/09	15SS
17	Submit OJEU Tender Notice	0 wks	Mon 16/03/09	Mon 16/03/09	
18	PQQ Documentation issued to Bidder and Bidders return	8 wks	Mon 16/03/09	Fri 08/05/09	17SS
19	Bidders Day (date TBC)	0 days	Mon 20/04/09	Mon 20/04/09	
20	Evaluate PQQ Returns and Selection of Bidders	2 wks	Fri 08/05/09	Thu 21/05/09	18FS-2 wks
21	Long- list Bidders	0 wks	Mon 01/06/09	Mon 01/06/09	20FF
22	Long- list Approved by Project Board	0 wks	Mon 15/06/09	Mon 15/06/09	21FF
23					
24	**Commence Competitive Dialogue (CD)**	**630 days**	**Mon 03/11/08**	**Mon 04/04/11**	
25	Prepare Invitation to Submit Outline Solutions (ISOS) Document	9 wks	Mon 03/11/08	Fri 02/01/09	
26	Issue ISOS to Long listed Bidders	0 wks	Wed 01/07/09	Wed 01/07/09	
27	Return Date of ISOS	10 wks	Wed 01/07/09	Tue 08/09/09	26SS
28	Evaluate and Interview	8 wks	Wed 09/09/09	Tue 03/11/09	27FS-1 wk
29	Clarification Meetings	1 wk	Wed 28/10/09	Tue 03/11/09	28FF
30	Short List Bidders	0 wks	Tue 03/11/09	Tue 03/11/09	29
31	Short- list Approved by Project Board	0 wks	Tue 01/12/09	Tue 01/12/09	
32	Issue Invitation to Submit Detailed Solutions (ISDS)	0 wks	Tue 01/12/09	Tue 01/12/09	31
33	Dialogue with Bidders on ISDS Proposals	70 days	Mon 21/12/09	Fri 26/03/10	
34	Return Date for ISDS	19 wks	Tue 01/12/09	Mon 12/04/10	32SS
35	Evaluations and interviews	4 wks	Tue 13/04/10	Mon 10/05/10	34
36	Assess Readiness to Close Dialogue	17 days	Mon 26/04/10	Tue 18/05/10	
37	Final Short - list of Bidders	2 wks	Tue 11/05/10	Mon 24/05/10	
38	Final short- list Approved by Project Board	0 wks	Mon 24/05/10	Mon 24/05/10	37FF
39	Close CD, Call for Final Tender (CfT)	0 days	Mon 24/05/10	Mon 24/05/10	38
40	Defra Scrutiny and Approval	6 wks	Tue 25/05/10	Mon 05/07/10	39
41	Issue Invitation to Submit Final Tender (CfT)	0 wks	Mon 05/07/10	Mon 05/07/10	40FF
42	Bidders Return CfT Proposals	6 wks	Tue 06/07/10	Mon 16/08/10	41SS
43	Evaluate CfT and Preferred Bidder Selection	5 wks	Tue 17/08/10	Mon 20/09/10	42
44	Preferred Bidder Approved by Project Board	1 wk	Tue 21/09/10	Mon 27/09/10	43
45	Defra Scrutiny and Approval	6 wks	Tue 21/09/10	Mon 01/11/10	44SS
46	Submit Full Business Case (FBC)	0 wks	Mon 01/11/10	Mon 01/11/10	45
47	P/ Bidder; Confirm Commitments, Final Clarifications, Due Diligence and Approvals	91 days	Mon 27/09/10	Mon 31/01/11	
48	DEFRA/PRG Approval of Full Business Case	12 wks	Tue 02/11/10	Mon 24/01/11	46
49	Full Planning Approval from Coventry CC	0 days	Mon 21/02/11	Mon 21/02/11	
50	Project Transform Financial Close	0 days	Mon 28/03/11	Mon 28/03/11	
51	Contract award	0 wks	Mon 04/04/11	Mon 04/04/11	50
52					
53	**Development Programme**	**1294 days**	**Mon 04/04/11**	**Thu 17/03/16**	
54	Mobilisation and Enabling works	85 days	Mon 04/04/11	Fri 29/07/11	51
55	Construction of new EfW facility	655 days	Mon 01/08/11	Fri 31/01/14	54
56	Commissioning of New EfW facility	302 days	Mon 03/02/14	Tue 31/03/15	55
57	Parallel running of new EfW Facility with existing	303 days	Mon 03/02/14	Wed 01/04/15	55
58	Commence Full operations of new EfW facility	0 days	Wed 01/04/15	Wed 01/04/15	57
59	De-commission existing Coventry EfW	289 days	Mon 09/02/15	Thu 17/03/16	
60					
61	**Planning Process**	**610 days**	**Mon 20/10/08**	**Mon 21/02/11**	
62	Project Definition	0 days	Mon 20/10/08	Mon 20/10/08	
63	Environmental Scoping	71 days	Mon 20/10/08	Mon 26/01/09	62
64	Flood Risk Assessment	71 days	Mon 20/10/08	Mon 26/01/09	62
65	Land Quality Assessment	71 days	Mon 20/10/08	Mon 26/01/09	62
66	Stakeholder Engagement	31 days	Mon 15/12/08	Mon 26/01/09	
67	Baseline Environmental Surveys	62 days	Mon 05/01/09	Tue 31/03/09	
68	Project Design	62 days	Mon 05/01/09	Tue 31/03/09	
69	Draft Planning Support Documentation	62 days	Mon 05/01/09	Tue 31/03/09	
70	Commence Drafting of Environmental Impact Assessment (EIA)	62 days	Mon 05/01/09	Tue 31/03/09	
71	Finalise Project Design	62 days	Mon 06/04/09	Tue 30/06/09	
72	Stakeholder Engagement	62 days	Mon 06/04/09	Tue 30/06/09	
73	Complete EIA	62 days	Mon 06/04/09	Tue 30/06/09	
74	Draft Planning Support Statement	62 days	Mon 06/04/09	Tue 30/06/09	
75	Draft Design Access statement	62 days	Mon 05/01/09	Tue 31/03/09	
76	Develop Transport Assessment	62 days	Mon 05/01/09	Tue 31/03/09	
77	Finalise Other Work; H&S etc	62 days	Mon 06/04/09	Tue 30/06/09	
78	Local Community Stakeholder Engagement	41 days	Mon 06/07/09	Mon 31/08/09	
79	Outline Planning Submission	0 days	Mon 31/08/09	Mon 31/08/09	
80	Dialogue and discussions with Planners	82 days	Mon 31/08/09	Tue 22/12/09	79
81	Potential for call in/ Judicial Review (Assume 12 months delay)	269 days	Mon 21/09/09	Thu 30/09/10	
82	Assume Outline Planning with Reserved Matters Granted	0 days	Mon 27/09/10	Mon 27/09/10	44
83	Project Transform Appoint Preferred Bidder	0 days	Mon 27/09/10	Mon 27/09/10	44
84	Preferred Bidder submits Full Planning Application	95 days	Tue 28/09/10	Mon 07/02/11	44
85	Preferred Bidder in Dialogue with Planners	95 days	Tue 28/09/10	Mon 07/02/11	44
86	Assume Full Planning Granted	0 days	Mon 21/02/11	Mon 21/02/11	



Project: OBC Programme section 10 a
Date: Wed 22/10/08

Task | Split | Progress | Milestone | Summary | Project Summary | External Tasks | External Milestone | Deadline