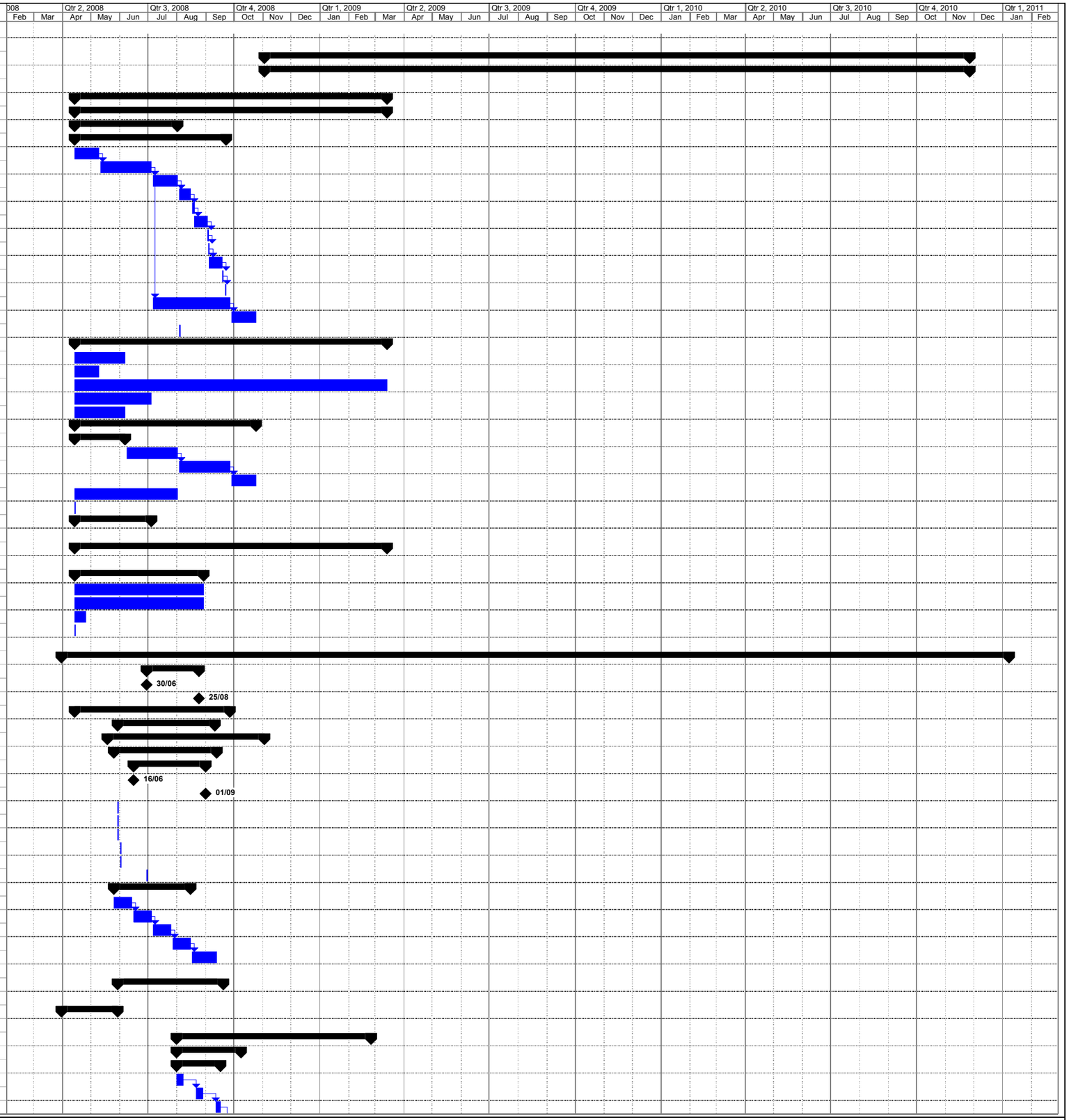
ID	Task Name	Duration	Start	Finish	Predecessors
1	**Project Transform OBC Development Progra**	715 days?	Mon 14/04/08	Fri 07/01/11	
2					
3	**High Level Tasks**	**540 days**	**Mon 03/11/08**	**Fri 26/11/10**	
4	**Preferred site Planning Application**	**540 days**	**Mon 03/11/08**	**Fri 26/11/10**	
11					
12	**Coventry Solihull and Warwickshire - OBC Development Programme**	**240 days?**	**Mon 14/04/08**	**Fri 13/03/09**	
13	**Technical**	**240 days?**	**Mon 14/04/08**	**Fri 13/03/09**	
14	**Confirm**	**80 days?**	**Mon 14/04/08**	**Fri 01/08/08**	
22	**Further develop Reference Project**	**116 days?**	**Mon 14/04/08**	**Mon 22/09/08**	
23	Establish new collection regimes or any pre treatment prior to EfW	20 days	Mon 14/04/08	Fri 09/05/08	
24	Waste flow model (number, size, type, location of facilities)	2 mons	Mon 12/05/08	Fri 04/07/08	23
25	Transport Model (vehicle type, size, multi use, energy usage, etc.)	1 mon	Mon 07/07/08	Fri 01/08/08	24
26	Review of programme dependencies	10 days	Mon 04/08/08	Fri 15/08/08	25
27	Workshop Tech/Fin to gain mutual understanding of the Technical Mc	2 days	Mon 18/08/08	Tue 19/08/08	26
28	Sensitivity Modelling	10 days	Wed 20/08/08	Tue 02/09/08	27
29	Deliverability Report	1 day?	Wed 03/09/08	Wed 03/09/08	28
30	Assumptions log	1 day?	Thu 04/09/08	Thu 04/09/08	29
31	Technical Model QA	10 days	Fri 05/09/08	Thu 18/09/08	30
32	Profile of waste volumes throughout the contract	1 day?	Fri 19/09/08	Fri 19/09/08	31
33	Dealing with the final outputs	1 day?	Mon 22/09/08	Mon 22/09/08	32
34	Establish CHP Potential	3 mons	Mon 07/07/08	Fri 26/09/08	24
35	Budget costings of options (CAPEX/LCC/maintenance etc.)	1 mon	Mon 29/09/08	Fri 24/10/08	34
36	Identify way to improve the unit costs	1 day?	Mon 04/08/08	Mon 04/08/08	
37	**Environment to the Project**	**240 days**	**Mon 14/04/08**	**Fri 13/03/09**	
38	Sustainability and equivalent CO2 footprint	2 mons	Mon 14/04/08	Fri 06/06/08	
39	WRATE assessment	1 mon	Mon 14/04/08	Fri 09/05/08	
40	Initial Surveys of assets, sites etc.	12 mons	Mon 14/04/08	Fri 13/03/09	
41	Proximity of services – water, electricity etc of sufficient size	3 mons	Mon 14/04/08	Fri 04/07/08	
42	Proximity of suitable infrastructure to sell electricity, steam etc	2 mons	Mon 14/04/08	Fri 06/06/08	
43	**Design**	**140 days?**	**Mon 14/04/08**	**Fri 24/10/08**	
44	**Design brief including**	**40 days**	**Mon 14/04/08**	**Fri 06/06/08**	
48	Design Solution (approach, analysis, practice, proposal and construct	2 mons	Mon 09/06/08	Fri 01/08/08	47
49	Approach is to be consistent with likely Town Planning requirements	2 mons	Mon 04/08/08	Fri 26/09/08	48
50	Design Brief and Planning Development Statement	1 mon	Mon 29/09/08	Fri 24/10/08	49
51	Sites Appriasal	4 mons	Mon 14/04/08	Fri 01/08/08	
52		1 day?	Mon 14/04/08	Mon 14/04/08	
53	**Financial**	**60 days**	**Mon 14/04/08**	**Fri 04/07/08**	
72					
73	**Town Planning and Sites**	**240 days?**	**Mon 14/04/08**	**Fri 13/03/09**	
84					
85	**Legal**	**100 days?**	**Mon 14/04/08**	**Fri 29/08/08**	
86	Inter Authority Agreement /Back to back contract with WDAs – procureme	5 mons	Mon 14/04/08	Fri 29/08/08	
87	Service Level Agreement with WCAs for the composition and volumes ass	5 mons	Mon 14/04/08	Fri 29/08/08	
88	Risk Allocation	2 wks	Mon 14/04/08	Fri 25/04/08	
89	Long term supply contracts with suitable parties to receive outputs e.g. ele	1 day?	Mon 14/04/08	Mon 14/04/08	
90					
91	**General**	**725 days?**	**Mon 31/03/08**	**Fri 07/01/11**	
92	**Risk Management**	**40 days**	**Mon 30/06/08**	**Mon 25/08/08**	
93	Risk Workshop 2	0 days	Mon 30/06/08	Mon 30/06/08	
94	Risk Workshop 3	0 days	Mon 25/08/08	Mon 25/08/08	
95	**Appointment of Advisers**	**120 days**	**Mon 14/04/08**	**Fri 26/09/08**	
101	**Gateway Reviews**	**74 days**	**Fri 30/05/08**	**Wed 10/09/08**	
105	**Project Team Training (PTT)**	**120 days**	**Mon 19/05/08**	**Mon 03/11/08**	
109	**Communications**	**80 days?**	**Mon 26/05/08**	**Fri 12/09/08**	
110	**Market Sounding Events**	**55 days**	**Mon 16/06/08**	**Mon 01/09/08**	
111	*Market Event 1*	0 days	Mon 16/06/08	Mon 16/06/08	
112	*Market Event 2*	0 days	Mon 01/09/08	Mon 01/09/08	
113	Leaflet	1 day?	Fri 30/05/08	Fri 30/05/08	
114	Quarterly Newsletter	1 day?	Fri 30/05/08	Fri 30/05/08	
115	NGO Briefings	1 day?	Fri 30/05/08	Fri 30/05/08	
116	Member Briefings	1 day?	Mon 02/06/08	Mon 02/06/08	
117	Member Advisory Panel Meeting	1 day?	Mon 02/06/08	Mon 02/06/08	
118	Scrutiny Committee Breifings	1 day?	Mon 30/06/08	Mon 30/06/08	
119	**PFI Documentation**	**60 days**	**Mon 26/05/08**	**Fri 15/08/08**	
120	Good first draft Output Based Specification	15 days	Mon 26/05/08	Fri 13/06/08	
121	Performance Monitoring Regime	15 days	Mon 16/06/08	Fri 04/07/08	120
122	Good first draft Payment Mechanism	15 days	Mon 07/07/08	Fri 25/07/08	121
123	Key project operating parameters e.g. opening hours, management s	15 days	Mon 28/07/08	Fri 15/08/08	122
124	Establish evaluation methodologies and criteria for the scheme for ISOS a	20 days	Mon 18/08/08	Fri 12/09/08	123
125					
126	**OBC Drafting**	**81 days**	**Fri 30/05/08**	**Fri 19/09/08**	
137					
138	**EoI Approvals**	**44 days**	**Mon 31/03/08**	**Fri 30/05/08**	
141					
142	**OBC Approvals**	**148 days?**	**Fri 01/08/08**	**Wed 25/02/09**	
143	**Internal Approvals**	**49 days?**	**Fri 01/08/08**	**Wed 08/10/08**	
144	**Review of Drafts**	**33 days**	**Fri 01/08/08**	**Tue 16/09/08**	
145	First Draft Review by Project Team	5 days	Fri 01/08/08	Thu 07/08/08	136
146	Second Draft Review by Project Team	5 days	Fri 22/08/08	Thu 28/08/08	145FS+10 days
147	Page Turn of Final Draft by Project Team	3 days	Fri 12/09/08	Tue 16/09/08	146FS+10 days



Project: Coventry Solihull and Warwick
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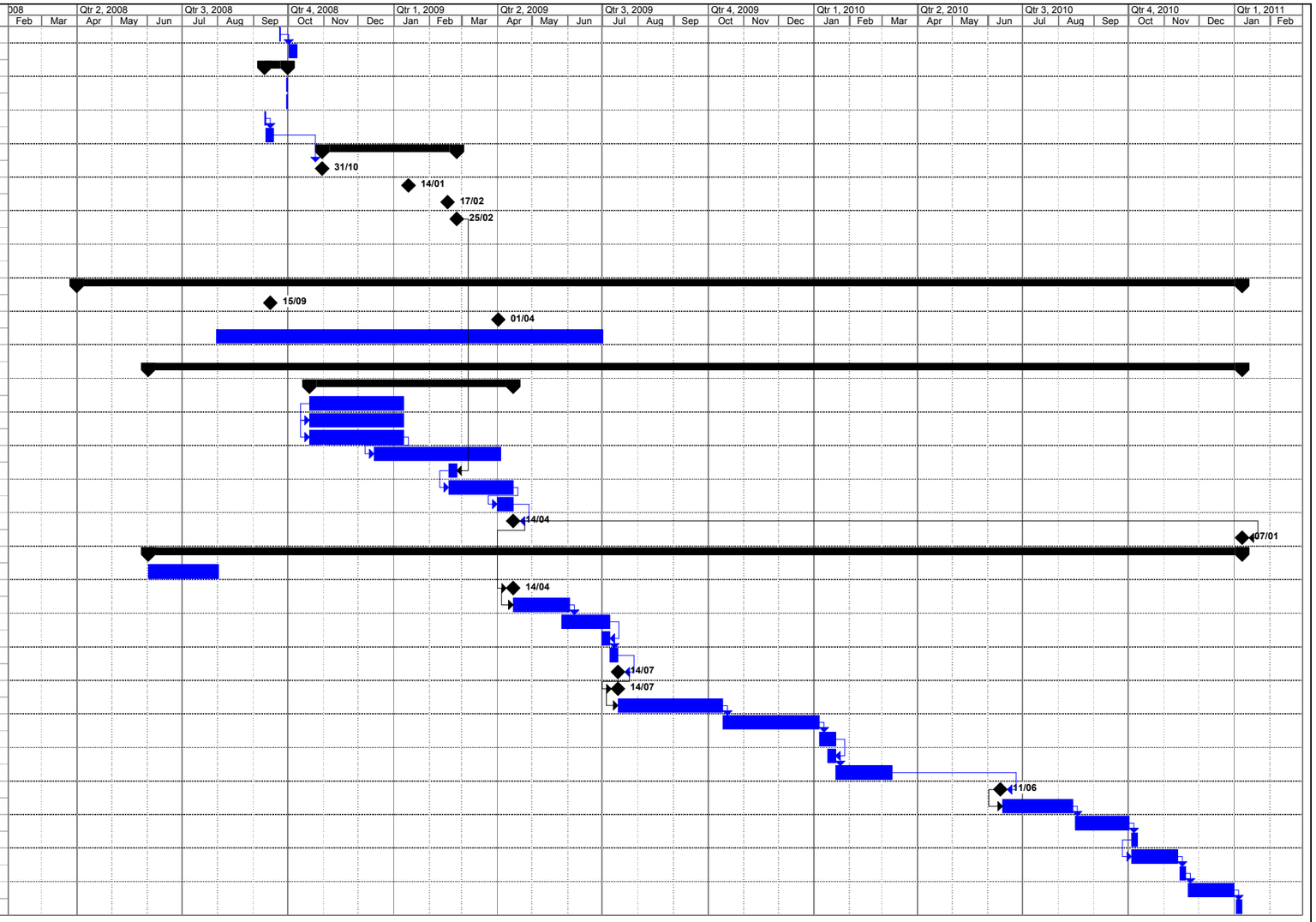
ID	Task Name	Duration	Start	Finish	Predecessors
148	Project Board Review	1 day?	Wed 24/09/08	Wed 24/09/08	147FS+5 days
149	Affordability paper to Cabinet	5 days	Thu 02/10/08	Wed 08/10/08	148FS+5 days
150	**OBC (full or partial) to Cabinet for approval**	**14 days?**	**Thu 11/09/08**	**Tue 30/09/08**	
151	Coventry	1 day?	Tue 30/09/08	Tue 30/09/08	
152	Solihull	1 day?	Tue 30/09/08	Tue 30/09/08	
153	Warwickshire	1 day?	Thu 11/09/08	Thu 11/09/08	
154	OBC for printing	5 days	Fri 12/09/08	Thu 18/09/08	153
155	**External Approvals**	**83 days**	**Fri 31/10/08**	**Wed 25/02/09**	
156	OBC submitted to Defra	0 days	Fri 31/10/08	Fri 31/10/08	154
157	Minister initial approval	0 days	Wed 14/01/09	Wed 14/01/09	
158	Project Review Group	0 days	Tue 17/02/09	Tue 17/02/09	
159	Letter to Local Authority	0 days	Wed 25/02/09	Wed 25/02/09	
160					
161					
162					
163	**Other Programmes**	**724 days?**	**Tue 01/04/08**	**Fri 07/01/11**	
164	Food Waste Collection Warwick DC - Starts	6 mons	Tue 01/04/08	Mon 15/09/08	
165	Food Waste Collection SDC and RBC - Starts	1 day?	Wed 01/04/09	Wed 01/04/09	
166	Commence tendering process for biowaste treatment capacity to serve the	12 mons?	Thu 31/07/08	Wed 01/07/09	
167					
168	**Coventry Solihull and Warwickshire - Procurement Programme**	**680 days**	**Mon 02/06/08**	**Fri 07/01/11**	
169	**Procurement of Waste Treatment Contract**	**127 days**	**Mon 20/10/08**	**Tue 14/04/09**	
170	Prepare OJEU Notice	3 mons	Mon 20/10/08	Fri 09/01/09	
171	PreparePQQ	3 mons	Mon 20/10/08	Fri 09/01/09	170SS
172	Prepare PQQ Evaluation Criteria	3 mons	Mon 20/10/08	Fri 09/01/09	171SS
173	Approval by Defra and PRG to OBC	16 wks	Mon 15/12/08	Fri 03/04/09	172FS-4 wks
174	OJEU Tender Notice	1 wk	Wed 18/02/09	Wed 25/02/09	159FF
175	PQQ Documentation issued to Bidder and Bidders return	8 wks	Wed 18/02/09	Tue 14/04/09	174SS
176	Evaluate PQQ returns and selection of Bidders	2 wks	Wed 01/04/09	Tue 14/04/09	175FS-2 wks
177	Long list bidders	0 wks	Tue 14/04/09	Tue 14/04/09	176FF
178	Long list approved by Programme Board	0 wks	Fri 07/01/11	Fri 07/01/11	177FF
179	**Commence Competitive Dialogue**	**680 days**	**Mon 02/06/08**	**Fri 07/01/11**	
180	Prepare ISOS Document	9 wks	Mon 02/06/08	Fri 01/08/08	
181	Issue ISOS (Invitation to Submit Outline Solutions)	0 wks	Tue 14/04/09	Tue 14/04/09	177
182	Return Date of Outline Solutions (8 weeks)	7 wks	Wed 15/04/09	Tue 02/06/09	181SS
183	Evaluate and interview responders (6 weeks)	6 wks	Wed 27/05/09	Tue 07/07/09	182FS-1 wk
184	Clarification Day	1 wk	Wed 01/07/09	Tue 07/07/09	183FF
185	Short List bidders	1 wk	Wed 08/07/09	Tue 14/07/09	184
186	Short list approved by Programme Board	0 wks	Tue 14/07/09	Tue 14/07/09	185FF
187	Issue ISDS (Invitation to Submit Detailed Solutions)	0 wks	Tue 14/07/09	Tue 14/07/09	186
188	Return Date of Detailed Solutions (8 weeks)	13 wks	Wed 15/07/09	Tue 13/10/09	187SS
189	Evaluate and interview responders (10 weeks)	12 wks	Wed 14/10/09	Tue 05/01/10	188
190	Final shortlist of bidders	2 wks	Wed 06/01/10	Tue 19/01/10	189
191	Final short list approved by Programme Board	1 wk	Wed 13/01/10	Tue 19/01/10	190FF
192	Defra Scrutiny and Approval	7 wks	Wed 20/01/10	Tue 09/03/10	191
193	Issue ITSFT(Invitation to Submit Final Tender)	0 wks	Fri 11/06/10	Fri 11/06/10	192FF,8
194	Return of ITSFT	9 wks	Mon 14/06/10	Fri 13/08/10	193SS
195	Evaluate and Preferred bidder selected	7 wks	Mon 16/08/10	Fri 01/10/10	194
196	Preferred bidder approved by Programme Board	1 wk	Mon 04/10/10	Fri 08/10/10	195
197	Defra Scrutiny and Approval	6 wks	Mon 04/10/10	Fri 12/11/10	196SS
198	Submit FBC	1 wk	Mon 15/11/10	Fri 19/11/10	197
199	DEFRA/PRG Approval of Full Business Case	6 wks	Mon 22/11/10	Fri 31/12/10	198
200	Contract award	1 wk	Mon 03/01/11	Fri 07/01/11	199



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